KILLINCHY AEROSPACE HOLDINGS LIMITED

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SLAVERY AND HUMAN TRAFFICKING STATEMENT
FINANCIAL YEAR 2025/2026

This statement is made by Killinchy Aerospace Holdings Limited ("**KAH**") pursuant to Section 54 of the Modern Slavery Act 2015 (the "**MSA**"). It sets out the steps that KAH has taken during the 2025/2026 financial year to combat and prevent forms of modern slavery and human trafficking in its business and supply chain.

KAH is the holding company of Martin-Baker Aircraft Company Limited ("**MBA**") which is the world leader in the design and manufacture of ejection and crashworthy seats. Together with MBA (the "**Group**") we have over 1000 employees and operate in the United Kingdom. The Group has a global annual turnover of £483.6m.

KAH is committed to ensuring that its business and supply chains are free of slavery and human trafficking. The Group's anti-slavery policy included in our code of ethics (http://martin-baker.com/code-of-ethics/) reflects our commitment to acting ethically and with integrity in all our business relationships and to implementing and enforcing effective systems and controls to ensure slavery and human trafficking is not taking place anywhere in our supply chains. We continue to enjoy the support of a long-standing, predominantly UK and US supply base that we believe exhibits low risk of slavery and human trafficking. We pride ourselves on transparency within our supply chains and believe that such transparency not only encourages ethical behaviour but also fosters resilience and sustainability.

Previous assessment of the suppliers we use to support manufacturing activities indicated that the vulnerability of the supply chains to slavery and human trafficking is low. We have made specific enquiries to those suppliers regularly involved in procuring base raw materials and commodities, which may have a higher potential exposure to such practices. These enquiries cover the majority of our supplier base. We expect all suppliers to meet the ethical standards outlined in our code of ethics and this is further reinforced contractually in our standard terms & conditions.

Despite our conclusion that the risk of slavery or human trafficking existing in our business or supply chains is low, we continue to assess that risk on an ongoing basis. To that end, we rolled out awareness training for the Group's procurement employees and contractors to give them a detailed knowledge of the Group's responsibility under the MSA. This awareness training is mandatory, and employees and contractors are required to complete a refresher training which assesses their skills and competencies on an annual basis.

We now believe that we have successfully raised awareness of the MSA amongst the Group relevant members of staff and will continue to do so to ensure that the relevant staff is able to identify where risk of slavery and human trafficking may exist in the future, and to mitigate that risk.

The Group implemented an integrated procurement software which assists with an ongoing compliance with, amongst others, the MSA. Furthermore, we introduced an online due diligence supplier questionnaire which helps the Group reduce any potential risk associated with the MSA non-compliance.

In accordance with our commitment to ethical business practice and obligations, we have conducted a compliance audit concerning the MSA. The audit was conducted to ensure that all aspects of our indirect supply chains adhere to the principles and regulations aimed at eradicating modern slavery and human trafficking.

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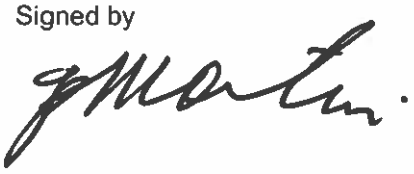
In November 2024, we strengthened our internal governance by updating our Code of Ethics Procedure and implementing a new Whistleblowing Procedure. This allows all employees to raise concerns confidentially and securely via an independent third-party provider.

Following the 2026 legal audit focused on contractual compliance, MBA continued to strengthen its modern slavery compliance framework by confirming that updated MBA Terms and Conditions of Purchase are being used by both the Direct and Indirect Sourcing Teams. These terms incorporate appropriate anti-slavery provisions, require suppliers to comply with the MSA, and support clearer reporting of any identified risks or breaches. The audit has helped reinforce consistent contractual standards across the supply chain and provides a basis for ongoing monitoring and further improvements where required.

We follow up with our suppliers on an annual basis and reemphasise the importance of complying with the relevant laws and regulations, including the MSA.

Approved by the Board of Directors of Killinchy Aerospace Holdings Limited – September 2026.

Signed by



JOHN S. MARTIN
Joint Managing Director